

Novel Bayesian Approach to Assess System Availability using a Threshold to Censor Data

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Abstract

Assessment of system availability has been studied from the design stage to the operational stage in various system configurations using either analytic or simulation techniques. However, the former cannot handle complicated state changes, and the latter is computationally expensive. This study proposes a Bayesian approach to evaluate system availability. In this approach: 1) Mean Time to Failure (MTTF) and Mean Time to Repair (MTTR) are treated as distributions instead of being "averaged" to better describe real scenarios and overcome the limitations of data sample size; 2) Markov Chain Monte Carlo (MCMC) simulations are applied to take advantage of the analytical and simulation methods; and 3) a threshold is set up for Time to Failure (TTF) data and Time to Repair (TTR) data, and new datasets with right-censored data are created to reveal the connections between technical and "Soft" KPIs. To demonstrate the approach, the paper considers a case study of a balling drum system in a mining company. In this system, MTTF and MTTR are determined by a Bayesian Weibull model and a Bayesian lognormal model, respectively. The results show that the proposed approach can integrate the analytical and simulation methods to assess system availability and could be applied to other technical problems in asset management (e.g., other industries, other systems). By comparing the results with and without considering the threshold for censoring data, we show the threshold can be used as a monitoring line for continuous improvement in the investigated mining company.

Keywords: system availability; Bayesian statistics; Gibbs sampling; Kaplan-Meier estimation; mining industry

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1. Introduction

Availability, commonly measured as Mean Time to Failure (MTTF) and Mean Time to Repair (MTTR), is one of the most critical aspects of performance evaluation. Approaches to assessing system availability mainly use either analytic or simulation techniques (note: PC tools and databases are other options, but they are not part of this research).

Simulation techniques estimate availability by simulating the actual process and random behavior of the system. The advantage is that non-Markov failures and repair processes can be modeled easily [1-4], as can multi-state systems with operational dependencies [5]. Although simulation is more flexible, it is computationally expensive. In general, analytic techniques represent systems that use mathematical solutions from applied probability theory to make statements on various performance measures [2, 6-8]. However, such approaches have been criticized as too restrictive to tackle practical problems; they assume constant failure and repair rates, and this is not likely to be the case in the real world. Furthermore, the time-dependent availability obtained by a Markovian assumption (a common analytic technique) is not valid for non-Markovian processes [1]. Traditionally, Bayesian statistical approaches have been used to assess system availability as they can solve the problem of complicated system state changes and computationally expensive simulation data, but they require strict assumptions on prior forms and can be computationally difficult. Bayesian research is more concerned with the prior's selection or the posterior's computation than the reality [9-13].

This study proposes a novel Bayesian approach to system availability assessment, combining analytic and simulation

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techniques. In the proposed approach: 1) Mean Time to Failure (MTTF) and Mean Time to Repair (MTTR) are treated as distributions instead of being "averaged" to better reflect reality and compensate for the limitations of simulation data sample size; 2) Markov Chain Monte Carlo (MCMC) simulations are used to take advantage of both analytical and simulation methods [14]; and 3) a threshold is established for Time to Failure (TTF) data and Time to Repair (TTR) data, and new datasets created with right-censored data reveal the connections between technical and "soft" KPIs.

The rest of this paper is organized as follows. Section 2 explains the three stages of the proposed Bayesian approach. Section 3 describes Stage I, the pre-analysis, including the configuration of a balling drum system in a case study mine, data collection and preparation, and the preliminary analysis of failure and repair data. Section 4 presents Stage II; it proposes a Bayesian Weibull model for MTTF and a Bayesian lognormal model for MTTR considering right-censored data and explains how to use an MCMC computational scheme to obtain the posterior distributions. Section 5 explains Stage III, the assessment of system availability. Section 6 presents and assesses the results of a case study and then compares results with and without considering the data censored by the threshold. Section 7 features a discussion, while Section 8 provides conclusions and makes suggestions for further study.

2. A General Procedure

The proposed Bayesian approach to system availability has seven steps divided into three stages (see Table 1): 1) in Stage I, we perform pre-analysis; 2) in Stage II, we create the analytic models (Bayesian) and simulation models (MCMC); 3) in Stage III, we assess system availability.

Table 1. A general procedure

Stages	Steps	Name	Description
I	1	Configuration determination	Determine dependencies among units and system configuration.
	2	Data collection	Collect prior information and event data, including reliability and maintenance data.
	3	Data preparation	Clean data and remove outliers as needed. Set up a threshold for censored data.
	4	Preliminary Analysis	Determine the distribution of prior information, TTF, and TTR for the Bayesian analytics in step 5.
II	5	Bayesian analytic modeling	According to steps 3 and 4, determine the likelihood function and Bayesian analytic models.
	6	MCMC simulation	Define burn-in defined and implement MCMC simulation; perform convergence diagnostics and check Monte Carlo error to confirm the effectiveness of the results. If not passed, go back to steps 4 and 5; if passed, go to step 7.
III	7	Assessment	According to the simulation results for Bayesian analytic models and system configuration, determine distributions of TTF and TTR and assess system availability. Assessment could start with the prior information collection in step 2 for the next calculation period.

The seven steps follow a "PDCA" cycle; those in Stage I can be treated as the Plan stage, Stage II as the Do and Check stage, and Stage III as the Action stage. The outputs from Stage III could become input for Stage I for the next calculation period, so the results can be continuously improved.

To accomplish step 2, prior information can come from: 1) engineering design data, 2) component test data, 3) system test data, 4) operational data from similar systems, 5) field data in various environments, 6) computer simulations, 7) related standards and operation manuals, 8) experience data from similar systems, and 9) expert judgment and personal experience. Of these, the first seven yield objective prior data, and the last two provide subjective prior data. Prior data also take a variety of forms, including reliability data, the distribution of reliability parameters, moments, confidence intervals, quantiles, upper and lower limits, etc.

In step 3, a threshold is set up according to the asset management goals connected with the organization's business goals (see later sections for a more detailed discussion). In step 4, various types of priors can be used because of the flexibility of MCMC. In this study, since the balling drums in the case study mine are quite new, we adopt vague priors. In step 5, the likelihood function can differ according to the types of censored/truncated data, while the Bayesian analytics could differ according to the preliminary study of the baseline analysis of TTF and TTR. In step 6, checking the MCMC simulation can follow [14]. In step 7, system availability can also be described by an empirical distribution instead of an analytical one.

3. Stage I: Pre-Analysis

3.1. Configuration of Balling Drum System

The case study mine has five balling drums, labeled 1-5. All five balling drums receive their feed for production in the same manner, and each balling drum is expected to produce the same amount of pellets at its maximum. According to the company, the balling drums are independent; if one breaks down, it does not affect the rest. As Figure 1 shows, the five balling drums are in parallel configuration.

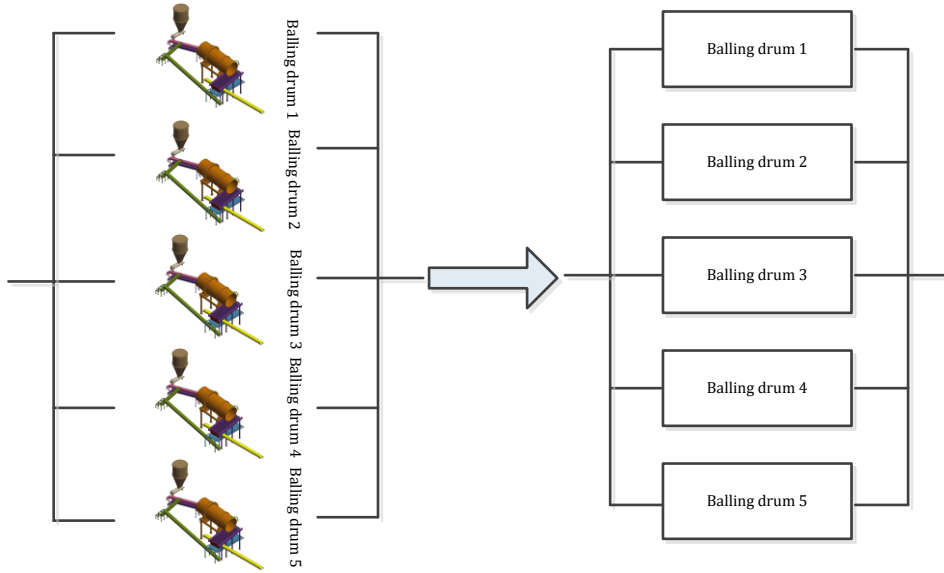


Figure 1. Description of a balling drum and the system sketch

The availability of a single balling drum, denoted as A , can be computed by

$$A = \frac{MTTF}{MTTF + MTTR} \quad (1)$$

The total system availability for this parallel configuration, A_{system} , can be calculated as

$$A_{\text{system}} = 1 - \prod_{i=1}^5 (1 - A_i) \quad (2)$$

3.2. Data Collection and Data Preparation

The study uses the failure and repair data of the five balling drums from January 2013 to December 2018. There are 1,782 records. In the first step of data preparation, the null values are removed, and the data are reduced to 1,774 records.

In the next step, we look for the normal and abnormal values for the TTF and TTR of individual balling drums. If 150 shutdowns are considered normal, for example, then those exceeding 150 are abnormal, and 150 is denoted as a threshold, as shown in Figure 2. The work orders show that most of these abnormal shutdowns are caused by "preventive maintenance" and may simply reflect a lack of maintenance resources. To simplify the study, we assume that not all maintenance resources are sufficient for "preventive maintenance"; thus, the abnormal data may reflect a shortage of spare parts or skilled personnel.

To establish a more reasonable TTR threshold than the 150 shutdowns, we perform a Pareto analysis for all balling drums. The results appear in Figure 3. According to the figure, if the threshold is set up according to the "80-20" rule, the

data can be censored at six hours. This explains almost 80% of the data. Therefore, we create a new dataset with TTR censored at six hours.

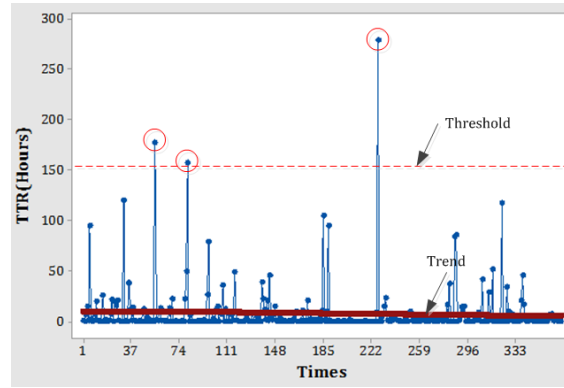


Figure 2. Example of TTR data for balling drum 1

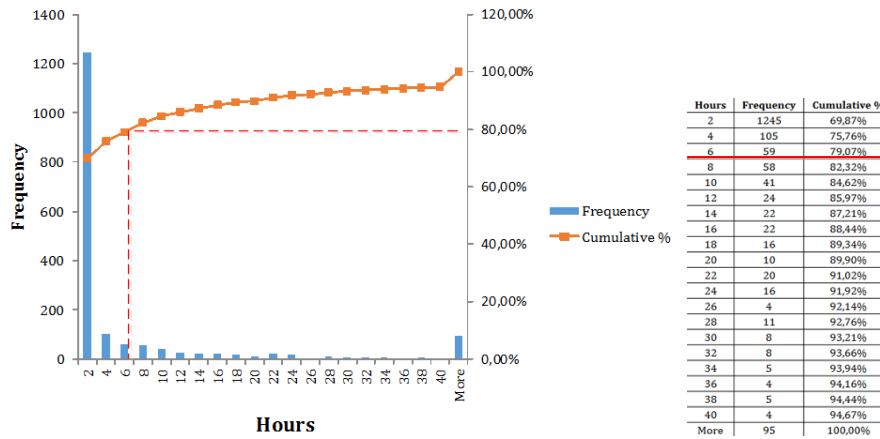


Figure 3. Pareto analysis for TTR of five balling drums

- Abnormal TTR values exceeding six hours could be improved by implementing maintenance improvements, including RCA, maintenance resource improvement, etc. The goal is to reduce the TTR values exceeding six hours. However, we do not know how much we can do. Therefore, those values are considered right-censored at six;
- The preventive maintenance plan is not changed. Thus, if one TTR is treated as censored, then in the corresponding maintenance interval, the Time Between Failure (TBF), which equals TTF plus TTR, will not change significantly, and the TTF could be longer than in the collected data. However, we do not know how much longer the TTF could be. Therefore, TTF data can also be treated as right-censored. The difference with censored TTR data is that the corresponding TTF data are treated as right-censored at the original value instead of a new value (see Figure 4).

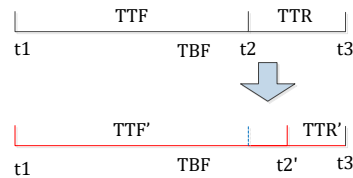


Figure 4. Data censored under assumptions

We use Figure 4 to illustrate assumption 2. TBF equals the time between t_1 and t_3 . $TTR = t_3 - t_2$ may be larger than six but it is right-censored at six. Then, the original TTR is denoted as six with a right-censored indicator. Since $TBF = t_3 - t_1$ will not change, the corresponding $TTF' = t_2' - t_1$ will be longer than TTF . However, according to assumption 2, we do not know how much longer; therefore, TTF' is denoted as right-censored data with an original value equal to $t_2 - t_1$. After this step, the censored TTF and TTR data represent a total of 20% of all data.

3.3. Preliminary Analysis

To determine the baseline distribution of *TTR* and *TTF*, we conduct a preliminary study of failure data and repair data using traditional analysis. We consider the following distributions: exponential distribution, Weibull distribution, normal distribution, log-logistic distribution, lognormal distribution, and extreme value distribution. Table 2 lists the results, including the goodness-of-fit using Anderson-Darling (AD) statistics.

Table 2. Preliminary studies of failure data and repair data

Balling drum	TTF fitness				TTR fitness			
	1st	AD	2nd	AD	1st	AD	2nd	AD
1	Weibull	1.976	Lognormal	11.276	Lognormal	10.068	Weibull	14.607
2	Weibull	1.796	Lognormal	8.274	Lognormal	11.144	Weibull	14.302
3	Weibull	2.115	Lognormal	10.499	Lognormal	8.698	Weibull	14.332
4	Weibull	1.196	Lognormal	6.366	Lognormal	9.245	Weibull	13.106
5	Weibull	2.148	Lognormal	14.416	Lognormal	7.533	Weibull	11.933

Based on the results, we select the Weibull distribution for the *TTF* and the lognormal distribution for the *TTR* and apply these to their respective parametric Bayesian models with censored data, as explained in the next section.

4. Stage II: Analytic and Simulation Models

This section elaborates on the analytic and simulation models described in Stage II. It proposes a Bayesian Weibull model for *TTF* and a Bayesian lognormal model for *TTR* and explains how to use an MCMC computational scheme to obtain the posterior distributions considering right-censored data.

4.1. Markov Chain Monte Carlo with Gibbs Sampling

The recent proliferation of Markov Chain Monte Carlo (MCMC) approaches has led to the use of the Bayesian inference in a wide variety of fields. MCMC is essentially Monte Carlo integration using Markov chains. Monte Carlo integration draws samples from the required distribution and then forms sample averages to approximate expected results. MCMC draws out these samples by running a cleverly constructed Markov chain for a long time. There are many ways to construct these chains. The Gibbs sampler is one of the best-known MCMC sampling algorithms in the Bayesian computational literature. In this method, when a set of parameters must be evaluated, the other parameters are assumed to be fixed and known. Let θ_i be an i -dimensional vector of parameters, and let $f(\theta_j)$ denote the marginal distribution for the j^{th} parameter. The basic scheme of the Gibbs sampler for sampling from $p(\theta)$ comprises the following steps:

Step 1 Choose an arbitrary starting point $\theta^{(0)} = (\theta_1^{(0)}, \dots, \theta_k^{(0)})$.

Step 2 Generate $\theta_1^{(1)}$ from the conditional distribution $f(\theta_1|\theta_2^{(0)}, \dots, \theta_k^{(0)})$, and generate $\theta_2^{(1)}$ from the conditional distribution $f(\theta_2|\theta_1^{(1)}, \theta_3^{(0)}, \dots, \theta_k^{(0)})$.

Step 3 Generate $\theta_j^{(1)}$ from $f(\theta_j|\theta_1^{(1)}, \dots, \theta_{j-1}^{(1)}, \theta_{j+1}^{(1)}, \dots, \theta_k^{(0)})$.

Step 4 Generate $\theta_k^{(1)}$ from $f(\theta_k|\theta_1^{(1)}, \theta_2^{(1)}, \dots, \theta_{k-1}^{(1)})$; the one-step transition from $\theta^{(0)}$ to $\theta^{(1)} = (\theta_1^{(1)}, \dots, \theta_k^{(1)})$ has been now completed, where $\theta^{(1)}$ is a one-time accomplishment of a Markov chain.

Step 5 Go to Step 2.

4.2. Likelihood Construction for Right-Censored Data

In practice, lifetime data are usually incomplete, and only a portion of the individual lifetimes of assets are known. Right-censored data are often called Type I censoring in literature; the corresponding likelihood construction problem has been extensively studied. The right-censored data of this study are illustrated in Figure 4.

Suppose there are n individuals whose lifetimes and censoring times are independent. The i th individual has life time T_i and censoring time L_i . The T_i s are assumed to have probability density function $f(t)$ and reliability function $R(t)$. The exact lifetime T_i of an individual will be observed only if $T_i \leq L_i$. The lifetime data involving right censoring can be

conveniently represented by n pairs of random variables (t_i, v_i) , where $t_i = \min(T_i, L_i)$ and $v_i = 1$ if $T_i \leq L_i$ and $v_i = 0$ if $T_i > L_i$. That is, v_i indicates whether the lifetime T_i is censored or not. The likelihood function is deduced as

$$L(t) = \prod_{i=1}^n [f(t_i)]^{v_i} R(t_i)^{1-v_i} \quad (3)$$

4.3. Bayesian Modelling for TTF

Suppose the Time to Failure (TTF) data $t = (t_1, t_2, \dots, t_n)'$ for n individuals are *i.i.d.*, and each corresponds to a two-parameter Weibull distribution $W(\alpha, \gamma)$, where $\alpha > 0$ and $\gamma > 0$. Then, the *p.d.f.* is $f(t_i|\alpha, \gamma) = \alpha \gamma t_i^{\alpha-1} \exp(-\gamma t_i^\alpha)$, while the *c.d.f.* is $F(t_i|\alpha, \gamma) = 1 - \exp(-\gamma t_i^\alpha)$, and the reliability function is $R(t_i|\alpha, \gamma) = \exp(-\gamma t_i^\alpha)$.

Let $v = (v_1, v_2, \dots, v_n)'$ indicate whether the lifetime is right-censored or not, and let the observed dataset for the study be denoted as D_0 , where $D_0 = (n, t, v)$, following Equation (3). Therefore, the likelihood function for α and γ is

$$L(\alpha, \gamma|D_0) = \alpha^{\sum_{i=1}^n v_i} \exp \left\{ \sum_{i=1}^n v_i \ln(\gamma) + \sum_{i=1}^n v_i [(\alpha - 1) \ln(t_i) - \gamma t_i^\alpha] \right\} \quad (4)$$

In this study, we take α and γ to be independent. Furthermore, we assume α to be a gamma distribution, denoted by $G(a_0, b_0)$ as its prior distribution, written as $\pi(\alpha|a_0, b_0)$, and we assume γ to be a gamma distribution denoted by $G(c_0, d_0)$ as its prior distribution, written as $\pi(\gamma|c_0, d_0)$. This means

$$\pi(\alpha|a_0, b_0) \propto \alpha^{a_0-1} \exp(-b_0 \alpha) \quad (5)$$

$$\pi(\gamma|c_0, d_0) \propto \gamma^{c_0-1} \exp(-d_0 \gamma) \quad (6)$$

Therefore, the joint posterior distribution can be obtained according to Equations (4) to (6) as

$$\pi(\alpha, \gamma|D_0) \propto L(\alpha, \gamma|D_0) \times \pi(\alpha|a_0, b_0) \times \pi(\gamma|c_0, d_0) \quad (7)$$

The parameters' full conditional distribution with Gibbs sampling can be written as

$$\pi(\alpha_j|\alpha^{(-j)}, \gamma, D_0) \propto L(\alpha, \gamma|D_0) \times \alpha^{a_0-1} \exp(-b_0 \alpha) \quad (8)$$

$$\pi(\gamma_j|\alpha, \gamma^{(-j)}, D_0) \propto L(\alpha, \gamma|D_0) \times \gamma^{c_0-1} \exp(-d_0 \gamma) \quad (9)$$

4.4. Bayesian Modelling for TTR

Suppose the Time to Repair (TTR) data $t = (t_1, t_2, \dots, t_n)'$ for n individuals are *i.i.d.*, and each $\ln(t)$ corresponds to a normal distribution $N(\mu, \sigma^2)$. We can obtain t_i 's lognormal distribution with parameters μ and σ^2 , denoted by $LN(\mu, \sigma^2)$. Then, the *p.d.f.* and *c.d.f.* are given by Equations (10) and (11):

$$f(t_i|\mu, \sigma^2) = \frac{1}{\sqrt{2\pi}\sigma t_i} \exp \left\{ -\frac{1}{2\sigma^2} [\ln(t_i) - \mu]^2 \right\} \quad (10)$$

$$F(t_i|\mu, \sigma^2) = \Phi \left[\frac{\ln(t_i) - \mu}{\sigma} \right] \quad (11)$$

The likelihood function related to μ and σ , considering the censoring indicators $v = (v_1, v_2, \dots, v_n)'$ and the observed dataset $D_0 = (n, t, v)$, becomes

$$L(\mu, \sigma | D_0) = (2\pi\sigma^2)^{-\frac{1}{2}\sum_{i=1}^n v_i} \exp\left\{-\frac{1}{2\sigma^2} [\ln(t_i) - \mu]^2\right\} \times \prod_{i=1}^n t^{-v_i} \left\{1 - \Phi\left[\frac{\ln(t_i) - \mu}{\sigma}\right]\right\}^{1-v_i} \quad (12)$$

In this study, we assume μ to be a normal distribution denoted by $N(e_0, f_0)$ as its prior distribution, written as $\pi(\mu | e_0, f_0)$, and we assume σ to be a gamma distribution denoted by $G(g_0, h_0)$ as its prior distribution, written as $\pi(\sigma | g_0, h_0)$. This means

$$\pi(\mu | e_0, f_0) \propto f_0^{\frac{1}{2}} \exp\left[-\frac{f_0}{2} (\mu - e_0)^2\right] \quad (13)$$

$$\pi(\sigma | g_0, h_0) \propto \sigma^{g_0-1} \exp(-h_0\sigma) \quad (14)$$

Therefore, the joint posterior distribution can be obtained according to Equations (12) to (14) as

$$\pi(\mu, \sigma | D_0) \propto L(\mu, \sigma | D_0) \times \pi(\mu | e_0, f_0) \times \pi(\sigma | g_0, h_0) \quad (15)$$

The parameters' full conditional distribution with Gibbs sampling can be written as

$$\pi(\mu_j | \mu^{(-j)}, \sigma, D_0) \propto L(\mu, \sigma | D_0) \times f_0^{\frac{1}{2}} \exp\left[-\frac{f_0}{2} (\mu - e_0)^2\right] \quad (16)$$

$$\pi(\sigma_j | \mu, \sigma^{(-j)}, D_0) \propto L(\mu, \sigma | D_0) \times \sigma^{g_0-1} \exp(-h_0\sigma) \quad (17)$$

5. Stage III: Assessment

According to the results from Stage II, the distribution for *TTF* and *TTR* can be achieved separately for balling drums 1 to 5. Compared with the traditional method of assessing availability in Equation (1), the proposed approach extends the method to Equation (18), where

$$A = \frac{E[f(TTF)]}{E[f(TTF)] + E[f(TTR)]} = \frac{E[f(t_i | \alpha, \gamma)]}{E[f(t_i | \alpha, \gamma)] + E[f(t_i | \mu, \sigma^2)]} \quad (18)$$

Equation (18) shows the flexibility of assessing availability according to reality. The parametric Bayesian models that use MCMC make the calculation of posteriors more feasible.

Based on the system configuration determined in Stage I, and using the results from Stage II for $W(\alpha, \gamma)$, $LN(\mu, \sigma^2)$ and Equation (18), *TTF*, *TTR*, and system availability can be assessed.

System availability can be computed via the *TTF* and *TTR*. However, according to Equation (18), we cannot obtain a closed-form distribution of system availability. Therefore, we use an empirical distribution instead of an analytical one. As illustrated in the case study, the Kaplan-Meier estimate can be used as the empirical *c.d.f.*

6. Case Study

In this case study of five balling drums, the Markov chain is constructed for each MCMC simulation. A burn-in of 1,000 samples is used, with an additional 10,000 Gibbs samples for each Markov chain. Vague prior distributions are adopted as follows:

- For the Bayesian Weibull model using *TTF* data:

$$\alpha \sim G(0.0001, 0.0001), \gamma \sim G(0.0001, 0.0001)$$

- For the Bayesian lognormal model using *TTR* data:

$$\mu \sim N(0, 0.0001), \sigma \sim G(0.0001, 0.0001)$$

6.1. Results

Using convergence diagnostics (i.e., checking dynamic traces in Markov chains, determining time series and Gelman-Rubin-Brooks (GRB) statistics, and comparing MC error with standard deviation (SD)) [14], we consider the posterior distribution statistics shown in Tables 3 and 4, including the parameters' posterior distribution mean, SD, Monte Carlo error (MC error), and 95% highest posterior distribution density (HPD) interval.

Table 3. Posterior statistics in Bayesian Weibull model with censored *TTF* data

Balling drum	Parameter	Mean	SD	MC error	95% HPD interval
1	α	0.5399	0.0235	4.34E-4	(0.4954, 0.5870)
	γ	0.0934	0.0122	2.26E-4	(0.0710, 0.1186)
2	α	0.5721	0.0289	6.25E-4	(0.5159, 0.6295)
	γ	0.0651	0.0110	2.39E-4	(0.0459, 0.0890)
3	α	0.5781	0.0251	5.08E-4	(0.5299, 0.6281)
	γ	0.0742	0.0104	2.09E-4	(0.0555, 0.0961)
4	α	0.5713	0.0252	5.14E-4	(0.5228, 0.6210)
	γ	0.0763	0.0109	2.22E-4	(0.0569, 0.0992)
5	α	0.5601	0.0219	3.95E-4	(0.5176, 0.6038)
	γ	0.0940	0.0111	1.99E-4	(0.0735, 0.1175)

Table 4. Posterior statistics in Bayesian lognormal model with censored *TTR* data

Balling drum	Parameter	Mean	SD	MC error	95% HPD interval
1	μ	-0.4501	0.0882	4.98E-4	(-0.6250, -0.2776)
	σ	0.3585	0.0267	1.50E-4	(0.3078, 0.4125)
2	μ	-0.3825	0.1082	6.24E-4	(-0.5959, -0.1719)
	σ	0.3277	0.0285	1.56E-4	(0.2742, 0.3853)
3	μ	-0.4510	0.0839	5.10E-4	(-0.6176, -0.2871)
	σ	0.4041	0.0305	1.80E-4	(0.3463, 0.4660)
4	μ	-0.6124	0.0907	5.29E-4	(-0.7924, -0.4351)
	σ	0.3516	0.0266	1.49E-4	(0.3010, 0.4057)
5	μ	-0.6023	0.0812	4.72E-4	(-0.7633, -0.4432)
	σ	0.3524	0.0238	1.39E-4	(0.3072, 0.4007)

6.2. Assessment

Using the results from Tables 3 and 4 for balling drums 1 to 5, we derive the distributions of *TTF* and *TTR* as shown in Table 5.

Table 5. Statistics of individual balling drums with censored data

Balling drum	<i>TTF</i>	<i>TTR</i>	Availability
	$W(\alpha, \gamma)$	$LN(\mu, \sigma^2)$	$1/[1 + LN(\mu, \sigma^2)/W(\alpha, \gamma)]$
1	$W_1(0.5399, 0.0934)$	$LN_1(-0.4501, 0.3585^2)$	$1/[1 + LN_1(\mu, \sigma^2)/W_1(\alpha, \gamma)]$
2	$W_2(0.5721, 0.0651)$	$LN_2(-0.3825, 0.3277^2)$	$1/[1 + LN_2(\mu, \sigma^2)/W_2(\alpha, \gamma)]$
3	$W_3(0.5781, 0.0742)$	$LN_3(-0.4510, 0.4041^2)$	$1/[1 + LN_3(\mu, \sigma^2)/W_3(\alpha, \gamma)]$
4	$W_4(0.5713, 0.0763)$	$LN_4(-0.6124, 0.3516^2)$	$1/[1 + LN_4(\mu, \sigma^2)/W_4(\alpha, \gamma)]$
5	$W_5(0.5601, 0.0940)$	$LN_5(-0.6023, 0.3524^2)$	$1/[1 + LN_5(\mu, \sigma^2)/W_5(\alpha, \gamma)]$

Using the results in Table 5, we create *p. d. f.* and *c. d. f.* charts of *TTF* and *TTR* data in Figures 5 and 6, respectively.

As discussed above, system availability can be computed via the *TTF* and *TTR*, but we cannot obtain a closed-form

distribution of system availability. Therefore, we use an empirical distribution instead of an analytical one. We generate 10,000 samples from the distributions of TTF and TTR and calculate the associated availability. Figure 7 presents the histogram of availability of the five balling drums. We use the Kaplan-Meier estimate as the empirical $c.d.f$. Figure 8 shows the empirical distribution of the availability of the five balling drums.

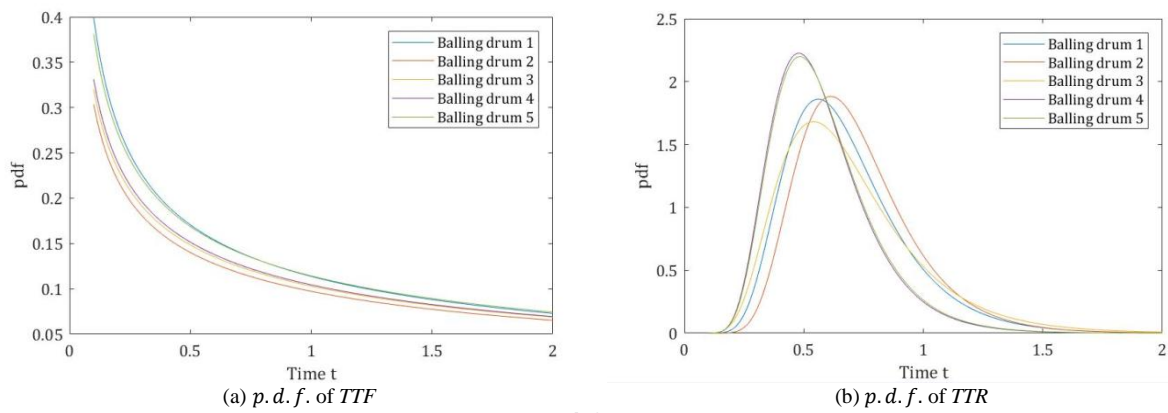


Figure 5. $p.d.f.$ of TTF and TTR

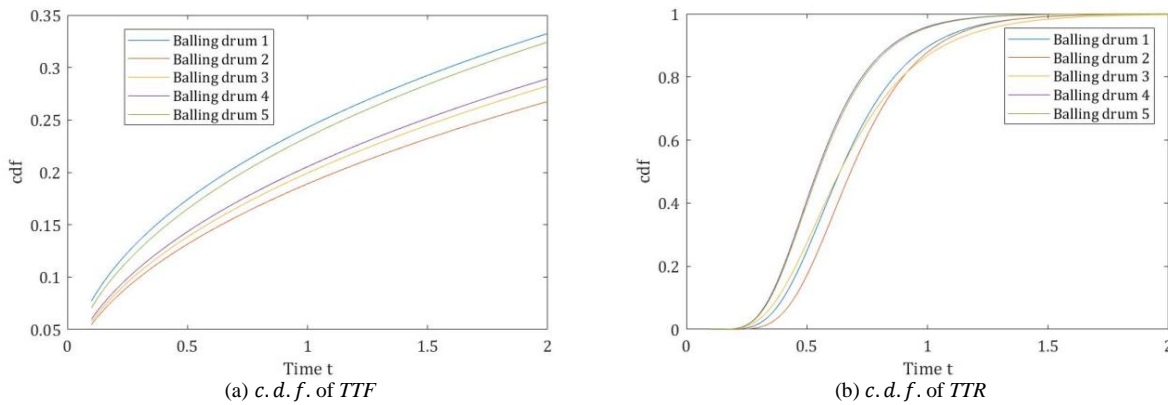


Figure 6. $c.d.f.$ of TTF and TTR

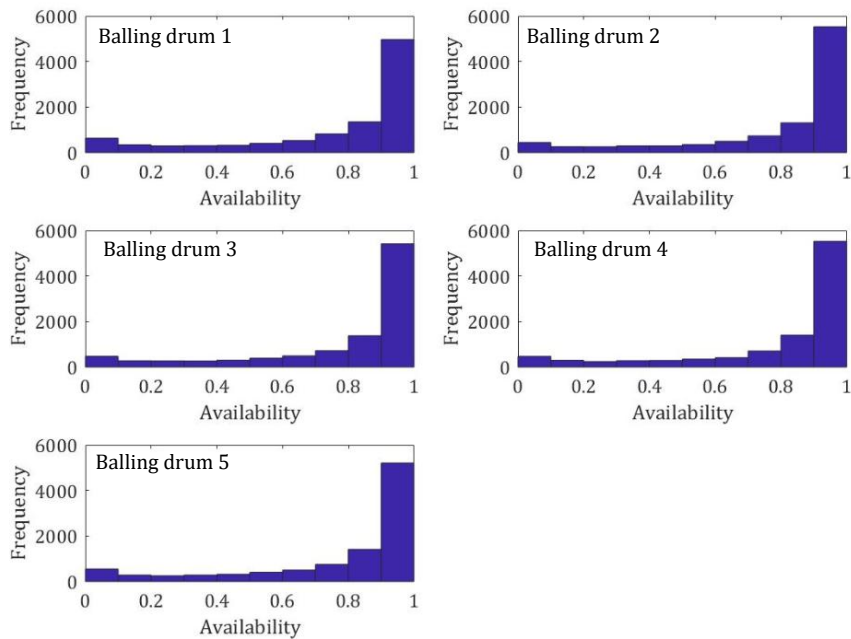
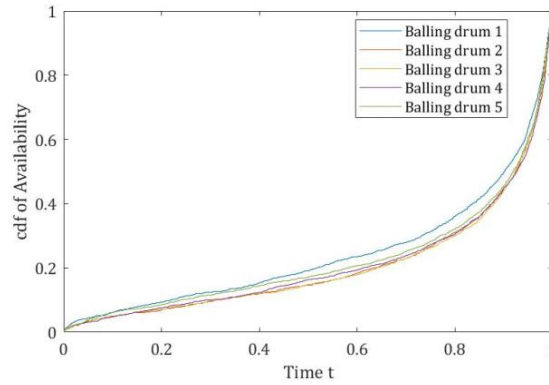


Figure 7. Histogram plot of availability

Figure 8. Empirical *c. d. f.* of availability

We calculate the availability of the individual balling drums in Table 6, where $MTTF = E[f(t_i|\alpha, \gamma)]$, and $MTTR = E[f(t_i|\mu, \sigma^2)]$. According to Equation (2), the system availability of the five balling drums is

$$A_{\text{system}} = 1 - \prod_{i=1}^5 (1 - A_i) \approx 0.99$$

Table 6. Statistics of individual balling drums with censored data

Balling drum	MTTF		MTTR		Availability	
	Mean	95% HPD interval	Mean	95% HPD interval	Mean	95% HPD interval
1	145.0	(118.4, 178.2)	2.616	(2.000, 3.437)	0.9821	(0.9753, 0.9873)
2	197.0	(157.6, 247.5)	3.223	(2.301, 4.540)	0.9837	(0.9759, 0.9893)
3	146.0	(120.7, 177.0)	2.239	(1.741, 2.864)	0.9848	(0.9795, 0.9890)
4	149.0	(122.5, 181.8)	2.289	(1.736, 3.041)	0.9847	(0.9788, 0.9891)
5	115.0	(96.40, 137.5)	2.296	(1.796, 2.958)	0.9803	(0.9736, 0.9855)

7. Discussion

7.1. A Comparison Study

For comparative purposes, Tables 7 and 8 show the statistics of the individual balling drums with no censored data. All *TTF* and *TTR* data collected in Stage I are treated as reasonable and require no improvement.

Table 7. Statistics of individual balling drums with no censored data

Balling drum	<i>TTF</i>	<i>TTR</i>	Availability
	$W(\alpha, \gamma)$	$LN(\mu, \sigma^2)$	$1/[1 + LN(\mu, \sigma^2)/W(\alpha, \gamma)]$
1	$W_1(0.5409, 0.0928)$	$LN_1(-0.1842, 0.2270^2)$	$1/[1 + LN_1(\mu, \sigma^2)/W_1(\alpha, \gamma)]$
2	$W_2(0.5747, 0.0642)$	$LN_2(-0.0075, 0.1861^2)$	$1/[1 + LN_2(\mu, \sigma^2)/W_2(\alpha, \gamma)]$
3	$W_3(0.5975, 0.0712)$	$LN_3(-0.4574, 0.2196^2)$	$1/[1 + LN_3(\mu, \sigma^2)/W_3(\alpha, \gamma)]$
4	$W_4(0.5745, 0.0750)$	$LN_4(-0.3540, 0.2184^2)$	$1/[1 + LN_4(\mu, \sigma^2)/W_4(\alpha, \gamma)]$
5	$W_5(0.5660, 0.0958)$	$LN_5(-0.3484, 0.2195^2)$	$1/[1 + LN_5(\mu, \sigma^2)/W_5(\alpha, \gamma)]$

Table 8. Statistics of individual balling drums with no censored data

Balling drum	MTTF		MTTR		Availability	
	Mean	95% HPD interval	Mean	95% HPD interval	Mean	95% HPD interval
1	145.0	(118.1, 178.0)	7.779	(5.284, 11.58)	0.9487	(0.9229, 0.9665)
2	196.4	(157.7, 256.0)	15.48	(8.927, 26.60)	0.9265	(0.8766, 0.9582)
3	128.7	(127.9, 155.0)	6.381	(6.194, 9.622)	0.9525	(0.9538, 0.9693)
4	148.5	(122.5, 180.3)	7.178	(4.755, 10.86)	0.9536	(0.9291, 0.9702)
5	115.8	(115.1, 139.0)	7.083	(6.926, 10.22)	0.9420	(0.9433, 0.9610)

For convenience, the results are also listed in Table 9.

Table 9. Comparison of statistics with and without censored data

Balling drum	Mean of <i>MTTF</i>			Mean of <i>MTTR</i>			Mean of Availability		
	No censored	Censored	%	No censored	Censored	%	No censored	Censored	%
1	145.0	145.0	0	7.779	2.616	66.37	0.9487	0.9821	3.52
2	196.4	197.0	0.30	15.48	3.223	79.18	0.9265	0.9837	6.17
3	128.7	146.0	13.4	6.381	2.239	64.91	0.9525	0.9848	3.39
4	148.5	149.0	0.33	7.178	2.289	68.11	0.9536	0.9847	3.26
5	115.8	115.0	0	7.083	2.296	67.58	0.9420	0.9803	4.07

In Table 9, "%" denotes the percentage after considering the censored data. For instance, for balling drum 1, after considering the censored data, the mean of *MTTF* does not change; *MTTR* improves by 66.37%, and the availability improves by 3.52%.

According to the results from Table 9, if 20% of the abnormal *TTR* data could be improved (for instance, by applying RCA activities, or more specifically, by improving maintenance resource management, including maintenance skills, spare parts, etc.), the *TTR* could be improved by 66.37%, 79.18%, 64.91%, 68.11%, and 67.58% for drums 1 to 5, respectively. Meanwhile, the availability would be improved by 3.52%, 6.17%, 3.39%, 3.26%, and 4.07% for drums 1 to 5, respectively.

The improvement of the *TTF* is not as impressive. We apply right-censored data for the *TTRs* under the assumption that they can be improved (censored at six), but the corresponding *TTFs* can only be marked as censored instead of censored at some specified value, under the assumption that the maintenance interval will not change that much. This implies that if the maintenance interval (for instance, the preventive maintenance) could be improved, the *TTFs* could be improved (censored at a larger value), thus improving the availability.

7.2. Connection Between Technical and "Soft" KPIs

In the studied company, Key Performance Indicators (KPIs) are divided into two groups: technical KPIs and soft KPIs. The former is related to the performance of equipment, while the latter focuses on maintenance management.

In this case, the abnormal values of *TTR* are assumed to be mainly caused by a lack of maintenance resources, including personnel with suitable skills, spare parts, etc. KPIs of maintenance resources are treated as "soft" KPIs in the company. Therefore, using our comparative approach, we could easily determine how the technical KPIs (*TTF*, availability of assets) would be influenced by improving "soft" KPIs.

7.3. Application of the Threshold as a Monitoring Line

In this study, the threshold of abnormal *TTR* values in the work orders is determined by a "80-20" rule in Pareto analysis, in which a *TTR* value exceeding six is treated as an abnormally long time for *TTR* and should be improved by RCA activities, including improving maintenance resource management.

Actually, the threshold could be determined by the company according to its business goals; for instance, they could be set at 70% or 90%, or set according to other rules combined with business goals. The threshold could also be changed gradually to improve the maintenance step by step, following a PDCA process. In another words, the so-called abnormal data are not really abnormal. Finally, the threshold could be treated as a monitoring line, permitting the dynamic monitoring of system availability.

7.4. Further Research

In this study, since the five balling drums are relatively new, the gamma distributions and normal distributions are selected as vague priors due to lack of real prior information. This could be improved with more historical data/experience.

The system configurations could be extended to other more complex architectures (series, k-out-of-n, stand-by, multi-state, or mixed) by modifying Equation (2).

The results of system availability are all larger than 0.99, with or without considering censored data. The difference is not very obvious for two reasons. First, the system configuration is in parallel; second, the individual balling drums have

relatively high availabilities (higher than 0.9). The difference (with or without considering censored data) will be more obvious with other system configurations and less individual availability.

For *TTF* data, the shape parameter for the Weibull distribution is less than 1 (see Figure 5 (a)). The *TTF*s have a decreasing trend (as in the early stage of the bathtub curve), which is not suitable for the real-world experience of mechanical equipment. However, the *TTF* data include not only corrective maintenance but also preventive maintenance. The decreasing trends suggest that a possible way to improve *TTF* is to improve the preventive maintenance plan.

8. Conclusions

This study proposes a parametric Bayesian approach to assess system availability in the operational stage. MCMC is adopted to take advantage of both analytical and simulation methods. Because of MCMC's high dimensional numerical integral calculation, the selection of prior information and descriptions of reliability/maintainability can be more flexible and realistic. In this method, MTTF and MTTR are treated as distributions instead of being "averaged" by point estimation. This better reflects reality; in addition, the limitations of simulation data sample size are overcome by MCMC techniques.

In the case study, TTF and TTR are determined using a Bayesian Weibull model and a Bayesian lognormal model, respectively. The results show the following:

- The proposed approach can integrate analytical and simulation methods for system availability assessment and could be applied to other technical problems in asset management (e.g., other industries, other systems);
- There is a connection between technical and "soft" KPIs;
- The threshold can be treated as a monitoring line by the mining company for continuous improvement.

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